Actual	STAFFING AND CENTRAL OVERHEAD ACCOUNTS	Estimate	Revised	Estimate
2009/2010 £	SUMMARY OF EXPENDITURE RECHARGEABLE TO SERVICES OF ALL PORTFOLIOS	2010/2011 £	2010/2011 £	2011/2012 £
	Portfolio Staffing Expanditura			
4,446,724	Portfolio Staffing Expenditure Finance and Staffing	4,390,720	4,490,390	4,147,710
2,042,624	Environmental Services	2,072,930	1,958,990	2,104,020
3,081,024	Housing	2,816,990	2,917,090	2,796,210
2,460,524	Planning	2,287,110	2,325,410	2,189,820
1,824,407	New Communities	1,470,400	1,516,800	1,530,210
2,623,546	Policy and Performance	2,735,780	2,545,340	2,538,350
94,712	Northstowe	98,380	94,640	93,130
195,473	Leader	210,890	208,610	194,860
0	Unallocated reductions	(250,000)	0	(250,000)
		, , ,		, ,
16,769,034	Staffing Expenditure excluding overheads Overhead Accounts	15,833,200	16,057,270	15,344,310
114,121	Waterbeach Depot	201,300	127,760	199,410
998,434	Cambourne Office	973,480	971,420	1,052,720
280,491	Central Expenses	304,720	300,050	352,450
352,641	Central Support Services - Other	365,720	374,490	389,820
18,514,721	Staffing Expenditure and Overheads	17,678,420	17,830,990	17,338,710
(544.004)	Less Recharges included above from :	(500.050)	(500,000)	(505 700)
(511,934)	Staffing to Overheads	(508,650)	(523,360)	(525,700)
18,002,787	Net rechargeable costs	17,169,770	17,307,630	16,813,010
(18,002,787)	Recharges to all Portfolio Direct Services from : Staffing and Admin Buildings (inc.Depot)	(17,419,770)	(17,307,630)	(17,063,010)
0	Unallocated reductions to General Fund/HRA/Capital Less unallocated reductions apportioned to:	(250,000)	0	(250,000)
0	HRA/Capital	50,000	0	50,000
0	Net unallocated cost/(credit) to General Fund Summary	(200,000)	0	(200,000)
Effect of exclud	ing capital charges from net rechargeable costs:			
Staffing				
16,769,034	Staffing Expenditure excluding overheads	15,833,200	16,057,270	15,344,310
(283,620)	Less capital charges (ICT, Contact Centre, Dev Control)	(323,820)	(208,320)	(162,100)
16,485,414	Net staffing costs excluding capital charges	15,509,380	15,848,950	15,182,210
Overhead Acco	unts			
1,233,753	Overhead Expenditure excluding staffing recharges	1,336,570	1,250,360	1,468,700
(162,583)	Less capital charges (Admin Buildings))	(157,900)	(165,500)	(165,500)
1,071,170	Net overhead costs excluding capital charges	1,178,670	1,084,860	1,303,200
Total				
18,002,787	Net rechargeable costs	17,169,770	17,307,630	16,813,010
(446,203)	Less capital charges (no overall effect on General Fund)	(481,720)	(373,820)	(327,600)
17,556,584	Net rechargeable costs excluding capital charges	16,688,050	16,933,810	16,485,410
,,	2 2	-,,	-,,	-,,

Actual 2009/2010 £		Estimate 2010/2011 £	Revised 2010/2011 £	Estimate 2011/2012 £
L	SUMMARY OF ALL STAFFING COSTS (excluding Wardens and DLO/DSO staff)	L	L	L
	EXPENDITURE Employees			
13,647,156	Salaries(excluding Wardens)	14,571,290	13,261,350	13,185,260
594,791	Other Employee Costs	113,110	310,330	121,850
4,264	Premises	6,150	2,380	2,440
	Transport Related Expenses			
426,359	Car Allowances	383,360	420,900	362,630
	Supplies & Services			
102,374	Equipment, Furniture, Materials, Clothing etc. Printing, Stationery, General	112,450	85,160	86,510
106,424	Office Expenses, Books and Manuals etc.	110,140	110,260	112,760
79.873	Internal Audit Fees	77,200	79,220	82,000
0	Bank Charges	0	0	02,000
145,485	Legal, Professional and Consultancy	68,370	103,350	71,180
48,057	Data Capture	60,700	54,700	54,950
28,653	Other	36,620	30,120	36,530
20,000	Communications and Computing	00,020	00,.20	00,000
108,482	Postage	104,480	104,410	103,200
65,784	Telephones	62,780	59,240	61,020
377,341	Computers and Word Processors	403,680	457,970	406,260
380	Debit Cards	300	300	300
	Expenses			
9,160	Staff Subsistence	10,940	9,950	9,380
82,810	Seminars and Courses	63,810	88,120	78,660
,	Grants and Subscriptions	•	,	,
50,726	Subscription to Professional Bodies	23,580	47,080	24,100
	Capital Financing Costs			
0	Direct Revenue Financing	0	0	0
289,442	Capital Charges	362,150	208,320	162,100
	Miscellaneous			
27,340	Other	31,210	29,210	29,650
	Agency and Contracted Services			
671,771	External Contractors	700,670	646,500	639,000
	Income			
(5,822)	Deferred Government Grants	(38,330)	0	0
(13,515)	Government Grants	0	(7,000)	(3,000)
(78,301)	Other Income	(55,460)	(44,600)	(32,470)
0	Reduction to meet Savings Target	(1,126,000)	0	0
16,769,034	ALLOCATED DIRECT EXPENDITURE SUMMARY	16,083,200	16,057,270	15,594,310
0	Unallocated reduction for vacancies	(250,000)	0	(250,000)
0	Other unallocated reductions/expenditure	(250,000)	0	(250,000)
O	other unanocated reductions/expenditure	U	U	U
16,769,034	TOTAL DIRECT EXPENDITURE SUMMARY	15,833,200	16,057,270	15,344,310

Actual 2009/2010 £		Estimate 2010/2011 £	Revised 2010/2011 £	Estimate 2011/2012 £
~	PORTFOLIO STAFFING COSTS	2	~	2
	FINANCE AND STAFFING			
	EXPENDITURE			
	Employees			
3,737,507	Salaries	4,117,620	3,903,030	3,731,690
19,572	Appointment of New Staff	12,580	45,210	7,500
248,847 4,352	Agency Staff Training	2,400 6,390	85,400 7,030	23,960 0
4,332 925	Other	0,390	1,070	500
320	Premises	· ·	1,070	000
970	Rent	980	510	260
0	Repairs & Maintenance	0	0	0
0	Other	0	240	0
	Transport Related Expenses			
48,888	Car Allowances	49,820	45,410	33,640
0.4.070	Supplies and Services	07.570	00.770	04.400
84,279	Equipment, Furniture and Materials	87,570	62,770	61,180
60	Clothing and Laundry Printing, Stationery and General	160	160	160
35,809	Office Expenses	43,460	40,920	41,280
33,772	Books and Manuals	33,310	33,170	33,390
79,873	Internal Audit Fees	77,200	79,220	82,000
3,625	Legal	6,000	6,500	6,000
0	Bank Charges	0	0	0
22,519	Professional and Consultancy	11,000	20,540	11,000
0	Delivery Fees	0	0	0
8,864	Other	8,000	7,500	7,500
00.000	Communications and Computing	50,000	04.000	00.400
63,230 1,832	Postage Telephones	59,800 1,910	61,300 2,280	60,100 2,410
1,632	Development of Orchard System	0	2,280	2,410
24,835	Purchase of Equipment and Software	9,820	47,020	7,630
0	Rental and Operational Leases	0	0	0
9,681	Repair and Maintenance	10,610	10,610	10,630
0	Materials	0	0	0
0	Stationery	0	0	0
292	Insurance	290	240	250
380	Debit Cards	300	300	300
1 000	Expenses Staff Subsistence	2.780	2.000	2.020
1,900 28,501	Seminars and Courses	2,780 21,130	2,090 25,910	2,030 21,740
20,001	Grants and Subscriptions	21,100	20,010	21,740
16,679	Subscription to Professional Bodies	8,340	13,940	9,640
,	Miscellaneous	,	,	•
(2,226)	Other	1,330	1,000	1,000
	Capital Financing Costs			
0	Direct Revenue Financing	0	0	0
0	Capital Charges	0	0	0
0	Agency and Contracted Services External Contractors	0	0	0
0	Income	0	0	0
0	Deferred Government Grants	0	0	0
(6,315)	Government Grants	0	(7,000)	(3,000)
(21,927)	Other	(5,080)	(5,980)	(5,080)
0	Reduction to meet Savings Target	(177,000)	0	0
	• •			
4,446,724	DIRECT EXPENDITURE SUMMARY	4,390,720	4,490,390	4,147,710

Actual 2009/2010 £		Estimate 2010/2011 £	Revised 2010/2011 £	Estimate 2011/2012 £
	PORTFOLIO STAFFING COSTS			
	ENVIRONMENTAL SERVICES			
	EXPENDITURE			
	Employees			
1,850,304	Salaries	1,887,460	1,767,550	1,885,280
0	Appointment of New Staff	12,500	2,500	12,800
825	Agency Staff	15,960	5,000	16,300
10,758	Training	4,280	2,000	0
22	Other	270	350	270
	Transport Related Expenses			
112,345	Car Allowances	106,510	110,480	106,340
5.004	Supplies and Services	0.500	5.500	0.000
5,034	Equipment, Furniture and Materials	9,580	5,500	9,820
511	Clothing and Laundry	1,850	1,100	1,850
	Printing, Stationery and General			
6,519	Office Expenses	5,850	5,850	5,850
6,055	Books and Manuals	3,280	3,700	3,800
0	Legal	0	0	0
0	Professional and Consultancy	3,730	3,730	3,730
19,514	Other - Out of Hours Telephone Service	27,620	21,620	28,000
	Communications and Computing			
5,695	Postage	5,650	7,500	7,500
4,474	Telephones	5,260	3,800	3,900
0	Purchase of Equipment and Software	1,200	1,200	1,200
0	Repairs & Maintenance	0	0	0
0	Stationery	0	0	0
800	Insurance	820	740	760
	Expenses			
2,478	Staff Subsistence	3,300	4,000	3,500
12,889	Seminars and Courses	9,620	6,000	9,620
	Grants and Subscriptions			
5,510	Subscription to Professional Bodies	2,820	6,000	2,900
	Miscellaneous			
0	Other	600	600	600
	Income			
(1,109)	Other	(230)	(230)	0
0	Reduction to meet Savings Target	(35,000)	0	0
2,042,624	DIRECT EXPENDITURE SUMMARY	2,072,930	1,958,990	2,104,020

PORTFOLIO STAFFING COSTS HOUSING	Actual 2009/2010 £		Estimate 2010/2011 £	Revised 2010/2011 £	Estimate 2011/2012 £
EXPENDITURE Employees Salaries 2,691,610 2,589,630 2,578,090 11,254 Appointment of New Staff 2,000 7,750 0	٠	PORTFOLIO STAFFING COSTS	L	L	۷
Employees		HOUSING			
2,681,817		EXPENDITURE			
11,254		Employees			
212,368	2,678,817	Salaries	2,691,610	2,589,630	2,578,090
12,685	11,254	Appointment of New Staff	2,000	7,750	0
New York State S	212,368	Agency Staff		123,770	45,000
Premises Related Expenses	12,685		12,550	10,000	8,000
1,766 Garage Rents 3,120 130 130 0 Other 0 0 0 117,130 Car Allowances 101,090 120,790 110,350 Supplies and Services Supplies and Services 3,560 5,020 3,920 116 Clothing and Laundry 500 420 420 117,130 Equipment, Furniture and Materials 3,560 5,020 3,920 116 Clothing and Laundry 500 420 420 117,141 Books and Manuals 1,200 1,310 1,090 0 Legal 0 0 0 0 0 Bank Charges 0 0 0 0 12,346 Professional and Consultancy 9,200 11,100 7,700 0 0 Other 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	3,765		0	1,190	650
0 Other 0 0 0 Transport Related Expenses 117,130 Car Allowances 101,090 120,790 110,350 Supplies and Services supplies and Services 3,560 5,020 3,920 116 Clothing and Laundry 500 420 420 Printing, Stationery and General 500 420 420 9,678 Office Expenses 7,290 11,030 11,180 1,194 Books and Manuals 1,200 1,310 1,090 0 Legal 0 0 0 0 0 Bank Charges 0 0 0 0 0 Degal 0 0 0 0 0 Other 0 0 0 0 0 0 Other 0		Premises Related Expenses			
Transport Related Expenses	1,766	Garage Rents	3,120	130	130
117,130	0	Other	0	0	0
Supplies and Services		Transport Related Expenses			
A 229	117,130	Car Allowances	101,090	120,790	110,350
116 Clothing and Laundry 500 420 420 Printing, Stationery and General Printing, Stationery and General 1,190 11,030 11,180 1,194 Books and Manuals 1,200 1,310 1,090 0 Legal 0 0 0 0 Bank Charges 0 0 0 0 0 Other 0 0 0 0 0 0 Other 0 </td <td></td> <td>Supplies and Services</td> <td></td> <td></td> <td></td>		Supplies and Services			
Printing, Stationery and General	4,229	Equipment, Furniture and Materials	3,560	5,020	3,920
9,678 Office Expenses 7,290 11,030 11,180 1,194 Books and Manuals 1,200 1,310 1,090 0 Legal 0 0 0 0 Bank Charges 0 0 0 0 Other 0 0 0 Communications and Computing 20,558 Postage 19,450 18,570 18,490 5,199 Telephones 5,810 5,550 6,370 4,922 Purchase of Equipment and Software 5,070 9,350 3,950 0 Repairs and Maintenance 0 10 10 2,953 Rental & Operating Leases 3,000 1,370 1,430 2,045 Insurance 2,040 2,190 2,330 Expenses Expenses 493 Staff Subsistence 1,020 720 860 23,861 Seminars and Courses 15,230 18,280 16,870 grants and Subscriptions 8	116	Clothing and Laundry	500	420	420
1,194 Books and Manuals 1,200 1,310 1,090 0 Legal 0 0 0 0 Bank Charges 0 0 0 0 Other 0 0 0 0 Other 0 0 0 Communications and Computing Communications and Computing 20,558 Postage 19,450 18,570 18,490 5,199 Telephones 5,810 5,550 6,370 4,922 Purchase of Equipment and Software 5,070 9,350 3,950 0 Repairs and Maintenance 0 10 10 2,953 Rental & Operating Leases 3,000 1,370 1,430 1,953 Rental & Operating Leases 3,000 1,370 1,430 1,945 Insurance 2,040 2,190 2,330 2,945 Insurance 1,020 720 860 23,861 Seminars and Courses 15,230 18,280 16,87		Printing, Stationery and General			
0 Legal 0 0 Bank Charges 0 0 0 0 0 0 0 0 0 12,346 Professional and Consultancy 0 0 Other 0 0 Other 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 Communications and Computing 20,558 Postage 1 19,450 18,570 18,490 5,199 Telephones 5,810 5,550 6,370 18,492 18,922 Purchase of Equipment and Software 5,070 9,350 3,950 0 Repairs and Maintenance 0 0 10 10 10 10 10 10 10 10 10 10 10 10	9,678	Office Expenses	7,290	11,030	11,180
0 Bank Charges 0 0 0 12,346 Professional and Consultancy 9,200 11,100 7,700 0 Other 0 0 0 Communications and Computing 0 18,570 18,490 5,199 Telephones 5,810 5,550 6,370 4,922 Purchase of Equipment and Software 5,070 9,350 3,950 0 Repairs and Maintenance 0 10 10 2,953 Rental & Operating Leases 3,000 1,370 1,430 1,045 Insurance 2,040 2,190 2,330 Expenses 2,040 2,190 2,330 Expenses 1,020 720 860 23,861 Seminars and Courses 15,230 18,280 16,870 Grants and Subscriptions 3 11,390 6,380 Miscellaneous Miscellaneous 3 370 380 244 Other 180 370 380 <t< td=""><td>1,194</td><td>Books and Manuals</td><td>1,200</td><td>1,310</td><td>1,090</td></t<>	1,194	Books and Manuals	1,200	1,310	1,090
12,346 Professional and Consultancy Other 9,200 11,100 7,700 0 Other 0 0 0 Communications and Computing 20,558 Postage 19,450 18,570 18,490 5,199 Telephones 5,810 5,550 6,370 4,922 Purchase of Equipment and Software 5,070 9,350 3,950 0 Repairs and Maintenance 0 10 10 2,953 Rental & Operating Leases 3,000 1,370 1,430 2,045 Insurance 2,040 2,190 2,330 Expenses Expenses 493 Staff Subsistence 1,020 720 860 23,861 Seminars and Courses 15,230 18,280 16,870 Grants and Subscriptions 6,870 11,390 6,380 Miscellaneous 8 11,390 6,380 Miscellaneous 8 18 370 380 Agency & Contracted Services 8	0	Legal	0	0	0
0 Other Communications and Computing 0 0 0 20,558 Postage 19,450 18,570 18,490 5,199 Telephones 5,810 5,550 6,370 4,922 Purchase of Equipment and Software 5,070 9,350 3,950 0 Repairs and Maintenance 0 10 10 2,953 Rental & Operating Leases 3,000 1,370 1,430 2,045 Insurance 2,040 2,190 2,330 Expenses 1,020 720 860 23,861 Seminars and Courses 15,230 18,280 16,870 Grants and Subscriptions 6,870 11,390 6,380 Miscellaneous Miscellaneous 370 380 244 Other 180 370 380 Agency & Contracted Services 0 0 0 0 Capital Financing Costs 0 0 0 0 0 Capital Charges 0 0	0	Bank Charges	0	0	0
Communications and Computing 20,558	12,346	Professional and Consultancy	9,200	11,100	7,700
20,558 Postage 19,450 18,570 18,490 5,199 Telephones 5,810 5,550 6,370 4,922 Purchase of Equipment and Software 5,070 9,350 3,950 0 Repairs and Maintenance 0 10 10 2,953 Rental & Operating Leases 3,000 1,370 1,430 2,045 Insurance 2,040 2,190 2,330 Expenses 1,020 720 860 23,861 Seminars and Courses 15,230 18,280 16,870 Grants and Subscriptions 6,870 11,390 6,380 Miscellaneous 8 370 380 244 Other 180 370 380 Agency & Contracted Services 8 0 0 0 Capital Financing Costs 0 0 0 0 Income 0 0 0 0 0 (7,200) Government Grants 0 0 0	0	Other	0	0	0
5,199 Telephones 5,810 5,550 6,370 4,922 Purchase of Equipment and Software 5,070 9,350 3,950 0 Repairs and Maintenance 0 10 10 2,953 Rental & Operating Leases 3,000 1,370 1,430 2,045 Insurance 2,040 2,190 2,330 Expenses 493 Staff Subsistence 1,020 720 860 23,861 Seminars and Courses 15,230 18,280 16,870 Grants and Subscriptions Grants and Subscriptions 6,870 11,390 6,380 Miscellaneous Miscellaneous 11,390 6,380 Miscellaneous 180 370 380 Agency & Contracted Services 0 0 0 External Contractors 0 0 0 Capital Financing Costs 0 0 0 Income 0 0 0 0 (7,200) Government Grants		Communications and Computing			
4,922 Purchase of Equipment and Software 5,070 9,350 3,950 0 Repairs and Maintenance 0 10 10 2,953 Rental & Operating Leases 3,000 1,370 1,430 2,045 Insurance 2,040 2,190 2,330 Expenses 493 Staff Subsistence 1,020 720 860 23,861 Seminars and Courses 15,230 18,280 16,870 Grants and Subscriptions 6,870 11,390 6,380 Miscellaneous 6,870 11,390 6,380 Miscellaneous 180 370 380 Agency & Contracted Services 180 370 380 Agency & Contracted Services 0 0 0 0 Capital Financing Costs 0 0 0 0 0 Capital Charges 0 0 0 0 0 Deferred Government Grants 0 0 0 0 (7,200) Government Grants 0 0 0 0	20,558	Postage	19,450	18,570	18,490
4,922 Purchase of Equipment and Software 5,070 9,350 3,950 0 Repairs and Maintenance 0 10 10 2,953 Rental & Operating Leases 3,000 1,370 1,430 2,045 Insurance 2,040 2,190 2,330 Expenses 493 Staff Subsistence 1,020 720 860 23,861 Seminars and Courses 15,230 18,280 16,870 Grants and Subscriptions 6,870 11,390 6,380 Miscellaneous 6,870 11,390 6,380 Miscellaneous 180 370 380 Agency & Contracted Services 180 370 380 Agency & Contracted Services 0 0 0 0 Capital Financing Costs 0 0 0 0 0 Capital Charges 0 0 0 0 0 Deferred Government Grants 0 0 0 0 (7,200) Government Grants 0 0 0 0	5,199	Telephones	5,810	5,550	6,370
0 Repairs and Maintenance 0 10 10 2,953 Rental & Operating Leases 3,000 1,370 1,430 2,045 Insurance 2,040 2,190 2,330 Expenses 493 Staff Subsistence 1,020 720 860 23,861 Seminars and Courses 15,230 18,280 16,870 Grants and Subscriptions 9,989 Subscription to Professional Bodies 6,870 11,390 6,380 Miscellaneous 0 Wiscellaneous 180 370 380 244 Other 180 370 380 Agency & Contracted Services 0 0 0 0 Capital Financing Costs 0 0 0 0 0 Capital Charges 0 0 0 0 Income 0 0 0 0 0 0 Deferred Government Grants 0 0 0 0					
2,953 Rental & Operating Leases 3,000 1,370 1,430 2,045 Insurance 2,040 2,190 2,330 Expenses 493 Staff Subsistence 1,020 720 860 23,861 Seminars and Courses 15,230 18,280 16,870 Grants and Subscriptions 6,870 11,390 6,380 Miscellaneous 0,870 11,390 6,380 Miscellaneous 180 370 380 Agency & Contracted Services 0 0 0 0 Capital Financing Costs 0 0 0 0 0 Capital Charges 0 0 0 0 Income 0 0 0 0 0 (7,200) Government Grants 0 0 0 0 (47,388) Other (44,800) (32,850) (27,390)	0		0	10	10
2,045	2,953		3,000	1,370	1,430
493 Staff Subsistence 1,020 720 860 23,861 Seminars and Courses 15,230 18,280 16,870 Grants and Subscriptions 9,989 Subscription to Professional Bodies 6,870 11,390 6,380 Miscellaneous 244 Other 180 370 380 Agency & Contracted Services 0 External Contractors 0 0 0 Capital Financing Costs 0 0 0 0 Capital Charges 0 0 0 Income 0 0 0 0 (7,200) Government Grants 0 0 0 (47,388) Other (44,800) (32,850) (27,390) 0 Reduction to meet Savings Target (44,000) 0 0	2,045	. •	2,040	2,190	2,330
493 Staff Subsistence 1,020 720 860 23,861 Seminars and Courses 15,230 18,280 16,870 Grants and Subscriptions 9,989 Subscription to Professional Bodies 6,870 11,390 6,380 Miscellaneous 244 Other 180 370 380 Agency & Contracted Services 0 External Contractors 0 0 0 Capital Financing Costs 0 0 0 0 Capital Charges 0 0 0 Income 0 0 0 0 (7,200) Government Grants 0 0 0 (47,388) Other (44,800) (32,850) (27,390) 0 Reduction to meet Savings Target (44,000) 0 0	·	Expenses		·	•
23,861 Seminars and Courses Grants and Subscriptions 15,230 18,280 16,870 9,989 Subscription to Professional Bodies Miscellaneous 6,870 11,390 6,380 244 Other 180 370 380 Agency & Contracted Services 0 0 0 0 Capital Financing Costs 0 0 0 0 Income 0 0 0 0 0 Deferred Government Grants 0 0 0 0 (7,200) Government Grants 0 0 0 0 (47,388) Other (44,800) (32,850) (27,390) 0 Reduction to meet Savings Target (44,000) 0 0	493		1,020	720	860
Grants and Subscriptions 9,989 Subscription to Professional Bodies 6,870 11,390 6,380 Miscellaneous 180 370 380 244 Other 180 370 380 Agency & Contracted Services 0 0 0 0 Capital Contractors 0 0 0 0 Capital Financing Costs 0 0 0 0 Income 0 0 0 0 0 0 Deferred Government Grants 0 <td>23,861</td> <td>Seminars and Courses</td> <td></td> <td>18,280</td> <td>16,870</td>	23,861	Seminars and Courses		18,280	16,870
9,989 Subscription to Professional Bodies Miscellaneous 6,870 11,390 6,380 244 Other 180 370 380 Agency & Contracted Services 370 0 0 0 Capital Contractors 0 <td< td=""><td>,</td><td>Grants and Subscriptions</td><td>•</td><td>,</td><td>•</td></td<>	,	Grants and Subscriptions	•	,	•
Miscellaneous 244 Other 180 370 380 Agency & Contracted Services 0 External Contractors 0 0 0 Capital Financing Costs 0 Capital Charges 0 0 0 Income 0 0 0 0 (7,200) Government Grants 0 0 0 (47,388) Other (44,800) (32,850) (27,390) 0 Reduction to meet Savings Target (44,000) 0 0	9.989		6.870	11.390	6.380
244 Other 180 370 380 Agency & Contracted Services 0 External Contractors 0 0 0 Capital Financing Costs 0 Capital Charges 0 0 0 Income 0 0 0 0 (7,200) Government Grants 0 0 0 0 (47,388) Other (44,800) (32,850) (27,390) 0 Reduction to meet Savings Target (44,000) 0 0	-,	·	-,-	,	.,
Agency & Contracted Services 0 External Contractors 0 0 0 Capital Financing Costs 0 0 0 0 Capital Charges 0 0 0 Income 0 0 0 0 (7,200) Government Grants 0 0 0 0 (47,388) Other (44,800) (32,850) (27,390) 0 Reduction to meet Savings Target (44,000) 0 0	244		180	370	380
0 External Contractors 0 0 0 Capital Financing Costs 0 0 0 0 Capital Charges 0 0 0 Income 0 0 0 0 (7,200) Government Grants 0 0 0 0 (47,388) Other (44,800) (32,850) (27,390) 0 Reduction to meet Savings Target (44,000) 0 0					
Capital Financing Costs 0 Capital Charges 0 0 0 Income 0 0 0 0 (7,200) Government Grants 0 0 0 (47,388) Other (44,800) (32,850) (27,390) 0 Reduction to meet Savings Target (44,000) 0 0	0	- ·	0	0	0
0 Capital Charges Income 0 0 0 0 Deferred Government Grants 0 0 0 (7,200) Government Grants 0 0 0 (47,388) Other (44,800) (32,850) (27,390) 0 Reduction to meet Savings Target (44,000) 0 0	•		-	•	-
Income 0 Deferred Government Grants 0 0 0 0 (7,200) Government Grants 0 0 0 0 0 (47,388) Other (44,800) (32,850) (27,390) 0 Reduction to meet Savings Target (44,000) 0 0 0	0		0	0	0
0 Deferred Government Grants 0 0 0 (7,200) Government Grants 0 0 0 (47,388) Other (44,800) (32,850) (27,390) 0 Reduction to meet Savings Target (44,000) 0 0	· ·		· ·	ŭ	ŭ
(7,200) Government Grants 0 0 0 (47,388) Other (44,800) (32,850) (27,390) 0 Reduction to meet Savings Target (44,000) 0 0	0		0	0	0
(47,388) Other (44,800) (32,850) (27,390) 0 Reduction to meet Savings Target (44,000) 0 0					
0 Reduction to meet Savings Target (44,000) 0 0				•	-
	(11,000)	34101	(44,000)	(02,000)	(21,000)
3,081,024 DIRECT EXPENDITURE SUMMARY 2,816,990 2,917,090 2,796,210	0	Reduction to meet Savings Target	(44,000)	0	0
	3,081,024	DIRECT EXPENDITURE SUMMARY	2,816,990	2,917,090	2,796,210

PORTFOLIO STAFFING COSTS	Actual 2009/2010 £		Estimate 2010/2011 £	Revised 2010/2011 £	Estimate 2011/2012 £
EXPENDITURE Employees Salaries Salar	2	PORTFOLIO STAFFING COSTS	L	L	L
Employees Salaries Salaries Salaries Salaries Salaries Salaries Care		PLANNING			
2,256,595		EXPENDITURE			
1,201		Employees			
0 Agency Staff 0 0 0 7,241 Training 4,690 0 0 1,170 Other 0 5,240 0 98 Other 0 0 0 7,891 Car Allowances 84,440 95,670 74,920 Supplies and Services Supplies and Services 4,530 4,620 4,387 Equipment, Furniture and Materials 4,620 4,530 4,620 65 Clothing and Laundry 30 20 30 960 Legal 0 75,00 5,500 0 Legal 0 75,0 5,500 1,976 Books and Manuals 3,360 3,690 3,900 2ervices 3 5,850 0 0 9,600 Professional and Consultancy 0 5,850 0 0 Other 0 5,850 0 0 Other 0 0 5,850 0 <td< td=""><td>2,256,595</td><td>Salaries</td><td>2,429,060</td><td>2,125,920</td><td>2,025,170</td></td<>	2,256,595	Salaries	2,429,060	2,125,920	2,025,170
7,241 Training Other 4,690 0 0 1,170 Other 0 5,240 0 98 Other 0 0 0 7,891 Car Allowances 84,440 95,670 74,920 Supplies and Services Supplies and Services 2 30 4,620 4,530 4,620 65 Clothing and Laundry 30 20 30 30 20 30 30 20 30 30 20 30 30 20 30 30 20 30 30 20 30 30 20 30 30 20 30 30 30 20 30	1,201	Appointment of New Staff	0	0	0
1,170	0	Agency Staff	0	0	0
Premises	·	•	4,690		
98 Other Transport Related Expenses 0 0 0 97,891 Car Allowances 84,440 95,670 74,920 Supplies and Services Supplies and Services	1,170		0	5,240	0
Transport Related Expenses					
97,891 Car Allowances 84,440 95,670 74,920 Supplies and Services Supplies and Services 4,620 4,530 4,620 65 Equipment, Furniture and Materials 4,620 4,530 4,620 65 Clothing and Laundry 30 20 30 9,600 Printing, Stationery and General 0 750 0 1,976 Books and Manuals 3,360 3,590 3,900 Services 3,360 3,690 3,900 9,600 Professional and Consultancy 0 5,850 0 4,8057 Data capture 60,700 54,700 54,950 0 Other 0 0 0 0 11,235 Postage 12,040 9,360 9,440 1,519 Telephones 1,300 1,220 1,240 0 Repair and Maintenance 0 0 0 0 Repair and Maintenance 1,440 930 790 3,087	98	Other	0	0	0
Supplies and Services					
4,387	97,891		84,440	95,670	74,920
65 Clothing and Laundry Printing, Stationery and General 30 20 30 4,377 Office Expenses 4,780 5,350 5,500 0 Legal 0 750 0 1,976 Books and Manuals 3,360 3,690 3,900 Services Services 3,860 3,690 3,900 48,057 Data capture 60,700 54,700 54,950 0 Other 0 0 0 0 Communications and Computing 0		• •			
Printing, Stationery and General 4,377 Office Expenses 4,780 5,350 5,500 0 Legal 0 750 0 1,976 Books and Manuals 3,360 3,690 3,900 Services 3 3,360 3,690 3,900 9,600 Professional and Consultancy 0 5,850 0 0 Other 60,700 54,700 54,950 0 Other 0 0 54,700 54,950 0 Other 0 0 0 0 0 11,235 Postage 12,040 9,360 9,440 1,519 Telephones 1,300 1,220 1,240 0 Purchase of Equipment and Software 0 0 0 0 0 Repair and Maintenance 0 0 0 0 558 Insurance 470 90 90 90 90 90 90 1 90 90	4,387		4,620	4,530	4,620
4,377 Öffice Expenses 4,780 5,350 5,500 0 Legal 0 750 0 1,976 Books and Manuals 3,360 3,690 3,900 Services 3,960 Professional and Consultancy 0 5,850 0 48,057 Data capture 60,700 54,700 54,950 0 Other 0 0 0 Communications and Computing 11,235 Postage 12,040 9,360 9,440 1,519 Telephones 1,300 1,220 1,240 0 Purchase of Equipment and Software 0 0 0 0 Repair and Maintenance 0 0 0 0 Repair and Maintenance 470 90 90 Expenses Expenses 5,700 5,280 5,330 580 Staff Subsistence 1,440 930 790 3,087 Seminars and Courses 5,700 5,280 5,330 6,	65	Clothing and Laundry	30	20	30
0 Legal Books and Manuals 0 750 0 Services 3,360 3,690 3,900 9,600 Professional and Consultancy 0 5,850 0 48,057 Data capture 60,700 54,700 54,950 0 Other 0 0 0 0 Communications and Computing 11,235 Postage 12,040 9,360 9,440 1,519 Telephones 1,300 1,220 1,240 0 Purchase of Equipment and Software 0 0 0 0 0 Repair and Maintenance 0 0 0 0 0 0 Repair and Maintenance 470 90 <t< td=""><td></td><td>Printing, Stationery and General</td><td></td><td></td><td></td></t<>		Printing, Stationery and General			
1,976 Books and Manuals Services 3,360 3,690 3,900 9,600 Professional and Consultancy 0 5,850 0 48,057 Data capture 60,700 54,700 54,950 0 Other 0 0 0 0 Communications and Computing 12,040 9,360 9,440 11,235 Postage 12,040 9,360 9,440 1,519 Telephones 1,300 1,220 1,240 0 Purchase of Equipment and Software 0 0 0 0 0 Repair and Maintenance 0 0 0 0 0 0 Repair and Maintenance 470 90 90 90 90 90 Expenses 5,700 5,280 5,330 790 3,087 Seminars and Courses 5,700 5,280 5,330 6 5,330 6 6,487 Subscription to Professional Bodies 2,060 4,390 1,590 4,390 1,590 4,390 <td>4,377</td> <td>Office Expenses</td> <td>4,780</td> <td>5,350</td> <td>5,500</td>	4,377	Office Expenses	4,780	5,350	5,500
Services	0	Legal	0	750	0
9,600 Professional and Consultancy 0 5,850 0 48,057 Data capture 60,700 54,700 54,950 0 Other 0 0 54,950 0 Other 0 0 0 Communications and Computing Communications and Computing 11,235 Postage 12,040 9,360 9,440 1,519 Telephones 1,300 1,220 1,240 0 Purchase of Equipment and Software 0 0 0 0 0 Repair and Maintenance 0 0 0 0 0 0 Repair and Maintenance 470 90	1,976	Books and Manuals	3,360	3,690	3,900
48,057 Data capture Other 60,700 54,700 54,950 0 Other 0 0 0 Communications and Computing 11,235 Postage 12,040 9,360 9,440 1,519 Telephones 1,300 1,220 1,240 0 Purchase of Equipment and Software 0 0 0 0 Repair and Maintenance 0 0 0 0 Staff Subsistence 1,440 930 790 3,087 Seminars and Courses 5,700 5,280 5,330 Grants and Subscriptions 2,060 4,390 1,590 Miscellaneous 2,000 2,000 2,040 3,200 Other 2,000 2,000 2,040 Agency & Contracted Services 2 2		Services			
0 Other Communications and Computing 0 0 0 11,235 Postage 12,040 9,360 9,440 1,519 Telephones 1,300 1,220 1,240 0 Purchase of Equipment and Software 0 0 0 0 0 Repair and Maintenance 0 0 0 0 558 Insurance 470 90 90 Expenses 9 90 90 Expenses 1,440 930 790 3,087 Seminars and Courses 5,700 5,280 5,330 Grants and Subscriptions 2,060 4,390 1,590 Miscellaneous 2,000 2,000 2,040 Agency & Contracted Services 2,000 2,000 2,040 Agency & Contracted Services 0 0 0 525 Capital Charges 420 420 210 Income 0 0 0 0 0 Governmen	9,600	Professional and Consultancy	0	5,850	0
11,235	48,057	Data capture	60,700	54,700	54,950
11,235 Postage 12,040 9,360 9,440 1,519 Telephones 1,300 1,220 1,240 0 Purchase of Equipment and Software 0 0 0 0 Repair and Maintenance 0 0 0 558 Insurance 470 90 90 Expenses 1,440 930 790 3,087 Seminars and Courses 5,700 5,280 5,330 Grants and Subscriptions 2,060 4,390 1,590 Miscellaneous 2,000 2,000 2,040 3,200 Other 2,000 2,000 2,040 Agency & Contracted Services 0 0 0 675 External Contractors 0 0 0 525 Capital Financing Costs 420 420 210 Income 0 0 0 0 0 Government Grants 0 0 0 0 0 Reduct	0	Other	0	0	0
1,519 Telephones 1,300 1,220 1,240 0 Purchase of Equipment and Software 0 0 0 0 Repair and Maintenance 0 0 0 0 Repair and Maintenance 0 0 0 0 Expenses 470 90 90 Expenses 580 Staff Subsistence 1,440 930 790 3,087 Seminars and Courses 5,700 5,280 5,330 Grants and Subscriptions 2,060 4,390 1,590 Miscellaneous 2,060 4,390 1,590 Miscellaneous 2,000 2,000 2,040 Agency & Contracted Services 0 0 0 675 External Contractors 0 0 0 525 Capital Financing Costs 420 420 210 Income 0 0 0 0 0 Government Grants 0 0 0 0		Communications and Computing			
0 Purchase of Equipment and Software 0 0 0 0 Repair and Maintenance 0 0 0 558 Insurance 470 90 90 Expenses	11,235	Postage	12,040	9,360	9,440
0 Repair and Maintenance 0 0 0 558 Insurance 470 90 90 Expenses 580 Staff Subsistence 1,440 930 790 3,087 Seminars and Courses 5,700 5,280 5,330 Grants and Subscriptions 2,060 4,390 1,590 Miscellaneous 2,000 2,000 2,040 Agency & Contracted Services 0 0 0 675 External Contractors 0 0 0 Capital Financing Costs 420 420 210 Income 0 0 0 0 0 Government Grants 0 0 0 0 0 Other 0 0 0 0	1,519	Telephones	1,300	1,220	1,240
558 Insurance 470 90 90 Expenses 580 Staff Subsistence 1,440 930 790 3,087 Seminars and Courses 5,700 5,280 5,330 Grants and Subscriptions 2,060 4,390 1,590 Miscellaneous 2,000 2,000 2,040 Agency & Contracted Services 0 0 0 675 External Contractors 0 0 0 Capital Financing Costs 420 420 210 Income 0 0 0 0 0 Government Grants 0 0 0 0 Other 0 0 0 0 Reduction to meet Savings Target (330,000) 0 0	0	Purchase of Equipment and Software	0	0	0
Expenses 1,440 930 790 3,087 Seminars and Courses 5,700 5,280 5,330 Grants and Subscriptions 2,060 4,390 1,590 Miscellaneous 3,200 Other 2,000 2,000 2,040 Agency & Contracted Services 675 External Contractors 0 0 0 Capital Financing Costs Capital Charges 420 420 210 Income 0 Government Grants 0 0 0 0 0 0 0 0 0	0	Repair and Maintenance	0	0	0
580 Staff Subsistence 1,440 930 790 3,087 Seminars and Courses 5,700 5,280 5,330 Grants and Subscriptions Capacity and Subscription to Professional Bodies 2,060 4,390 1,590 Miscellaneous 3,200 Other 2,000 2,000 2,040 Agency & Contracted Services 0 0 0 0 Capital Financing Costs 0 0 0 0 525 Capital Charges 420 420 210 Income 0 0 0 0 0 Government Grants 0 0 0 0 Other 0 0 0 0 Reduction to meet Savings Target (330,000) 0 0	558	Insurance	470	90	90
3,087 Seminars and Courses Grants and Subscriptions 5,700 5,280 5,330 6,487 Subscription to Professional Bodies Miscellaneous 2,060 4,390 1,590 3,200 Other Agency & Contracted Services 2,000 2,000 2,040 675 External Contractors 0 0 0 Capital Financing Costs 420 420 210 Income 0 0 0 0 0 Government Grants 0 0 0 0 0 Reduction to meet Savings Target (330,000) 0 0 0		Expenses			
Grants and Subscriptions 2,060 4,390 1,590	580	Staff Subsistence	1,440	930	790
Grants and Subscriptions 2,060 4,390 1,590	3,087	Seminars and Courses	5,700	5,280	5,330
Miscellaneous 2,000 2,000 2,040		Grants and Subscriptions			
3,200 Other Agency & Contracted Services 2,000 2,000 2,040 675 External Contractors 0 0 0 Capital Financing Costs 525 Capital Charges 420 420 210 Income 0 </td <td>6,487</td> <td>Subscription to Professional Bodies</td> <td>2,060</td> <td>4,390</td> <td>1,590</td>	6,487	Subscription to Professional Bodies	2,060	4,390	1,590
Agency & Contracted Services 675 External Contractors 0 0 0 Capital Financing Costs 525 Capital Charges 420 420 210 Income 0 Government Grants 0 0 0 0 0 Other 0 0 0 0 Reduction to meet Savings Target (330,000) 0 0	•	•	•	•	,
Agency & Contracted Services 675 External Contractors 0 0 0 Capital Financing Costs 525 Capital Charges 420 420 210 Income 0 Government Grants 0 0 0 0 0 Other 0 0 0 0 Reduction to meet Savings Target (330,000) 0 0	3,200	Other	2,000	2,000	2,040
675 External Contractors 0 0 0 Capital Financing Costs 420 420 210 Income 0 0 0 0 0 Government Grants 0 0 0 0 0 Other 0 0 0 0 0 Reduction to meet Savings Target (330,000) 0 0 0		Agency & Contracted Services	•	·	·
525 Capital Charges Income 420 420 210 0 Government Grants 0 0 0 0 Other 0 0 0 0 Reduction to meet Savings Target (330,000) 0 0	675	· ·	0	0	0
525 Capital Charges Income 420 420 210 0 Government Grants 0 0 0 0 Other 0 0 0 0 Reduction to meet Savings Target (330,000) 0 0		Capital Financing Costs			
Income	525	,	420	420	210
0 Government Grants 0 0 0 0 Other 0 0 0 0 Reduction to meet Savings Target (330,000) 0 0					
0 Other 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0		0	0	0
0 Reduction to meet Savings Target (330,000) 0 0					
	,		•	-	•
2,460,524 DIRECT EXPENDITURE SUMMARY 2,287,110 2,325,410 2,189,820	0	Reduction to meet Savings Target	(330,000)	0	0
	2,460,524	DIRECT EXPENDITURE SUMMARY	2,287,110	2,325,410	2,189,820

New Communities EXPENDITURE Employees Salaries Salaries	Actual 2009/2010 £		Estimate 2010/2011 £	Revised 2010/2011 £	Estimate 2011/2012 £
EXPENDITURE Employees Salaries 1,861,200 1,434,050 1,460,590 3,319 Appointment of New Staff 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	L	PORTFOLIO STAFFING COSTS	L	L	L
Employees Salaries 1,861,200 1,434,050 1,460,590 9,319 Appointment of New Staff 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0		NEW COMMUNITIES			
1,887,699 Salaries 1,861,200 1,434,050 1,460,590 9,319 Appointment of New Staff 0 0 0 6,582 Agency Staff 0 0 0 720 Training 4,790 6,320 0 0 Repairs & Maintenance 0 0 0 0 Repairs & Maintenance 0 0 0 0 Other 0 0 0 17207 Car Allowances 30,430 33,760 26,770 37,297 Car Allowances 30,430 33,760 26,770 3,043 Equipment,Furniture and Materials 1,280 960 1,160 0 Clothing & Laundry 100 100 100 3,043 Equipment,Furniture and Materials 1,280 960 1,160 0 Clothing & Laundry 100 100 100 3,203 Printing, Stationery and Office Exps 2,190 1,210 1,370 400 Books and		EXPENDITURE			
9.319		Employees			
6,582 Agency Staff 0 0 0 1,327 Training 4,790 6,320 0 720 Other 0 0 0 0 Premises 0 Repairs & Maintenance 0 0 0 0 49 Other 0	1,687,699	Salaries	1,861,200	1,434,050	1,460,590
1,327	9,319	Appointment of New Staff	0	0	0
T20	6,582	Agency Staff	0	0	0
Premises	1,327	Training	4,790	6,320	0
0 Repairs & Maintenance 0 0 0 49 Other 0 0 0 71297 Car Allowances 30,430 33,760 26,770 Supplies and Services Supplies and Services 3,043 Equipment, Furniture and Materials 1,280 960 1,160 0 Clothing & Laundry 100 100 100 3,043 Equipment, Furniture and Materials 1,280 960 1,160 0 Clothing & Laundry 100 100 100 3,040 Printing, Stationery and Office Exps 2,190 1,210 1,370 400 Books and Manuals 940 1,050 840 Services Services Services Services Services 32,174 Professional & Consultancy 0 880 0 0 Microfliming 0 0 0 0 6,399 Postage 6,190 5,980 6,090 6,399 Postage 6,190 <td< td=""><td>720</td><td>Other</td><td></td><td>0</td><td>0</td></td<>	720	Other		0	0
1		Premises			
1	0	Repairs & Maintenance	0	0	0
Transport Related Expenses 30,430 33,760 26,770 Supplies and Services Supplies and Services 3,043 Equipment, Furniture and Materials 1,280 960 1,160 0 Clothing & Laundry 100 100 100 100 3,209 Printing, Stationery and Office Exps 2,190 1,210 1,370 400 Books and Manuals 940 1,050 840 Services Services Services 32,174 Professional & Consultancy 0 880 0 0 0 0 0 0 0		·			
37,297	_	Transport Related Expenses			
Supplies and Services	37.297	·	30.430	33.760	26.770
3,043	0.,20.		33, 133	00,.00	20,
0 Clothing & Laundry 100 100 100 3,209 Printing, Stationery and Office Exps 2,190 1,210 1,370 400 Books and Manuals 940 1,050 840 Services 940 1,050 840 32,174 Professional & Consultancy 0 880 0 0 Microfilming 0 0 0 0 0 Other 0 <td< td=""><td>3 043</td><td>• •</td><td>1 280</td><td>960</td><td>1 160</td></td<>	3 043	• •	1 280	960	1 160
3,209	,	• • •	•		,
Books and Manuals Services		,			
Services 32,174				·	•
32,174	400		940	1,030	040
0 Microfilming Other 0 0 0 Communications and Computing 0 0 0 6,399 Postage 6,190 5,980 6,090 802 Telephones 1,060 770 480 444 Purchase of Equipment & Software 0 0 0 0 0 Development of Orchard 0 1,130 8 <td< td=""><td>20.474</td><td></td><td>9</td><td>000</td><td>0</td></td<>	20.474		9	000	0
0 Other Communications and Computing 0 0 0 6,399 Postage 6,190 5,980 6,090 802 Telephones 1,060 770 480 444 Purchase of Equipment & Software 0 0 0 0 Development of Orchard 0 0 0 0 Repairs & Maintenance 0 0 0 0 Rental & Operational Leases 0 0 0 0 Rental & Operational Leases 0 0 0 0 Insurance 0 0 0 0 Expenses 2 2,038 Staff Subsistence 1,480 1,190 1,130 8,193 Seminars & Courses 4,670 4,750 4,520 Grants and Subscriptions 1,470 6,230 1,680 Miscellaneous 1,470 6,230 1,680 25,979 Other 26,950 25,090 25,480 Capital Financing Costs 0 <td></td> <td></td> <td></td> <td></td> <td></td>					
Communications and Computing 6,399 Postage 6,190 5,980 6,090 802 Telephones 1,060 770 480 444 Purchase of Equipment & Software 0 0 0 0 0 0 0 0 0		S S S S S S S S S S S S S S S S S S S	•	-	
6,399 Postage 6,190 5,980 6,090 802 Telephones 1,060 770 480 444 Purchase of Equipment & Software 0 0 0 0 Development of Orchard 0 0 0 0 Repairs & Maintenance 0 0 0 0 Rental & Operational Leases 0 0 0 0 Rental & Operational Leases 0 0 0 0 Stationery 0 0 0 0 Insurance 0 0 0 0 0 Insurance 1 0 1,130 8 1,450 4,520 4,520 4,520 4,520 4,520 6,576 Subscription to Professional Bodies 1,470 6,230	U		U	U	U
802 Telephones 1,060 770 480 444 Purchase of Equipment & Software 0 0 0 0 Development of Orchard 0 0 0 0 Repairs & Maintenance 0 0 0 0 Rental & Operational Leases 0 0 0 0 Rental & Operational Leases 0 0 0 0 Stationery 0 0 0 0 Insurance 0 0 0 Expenses 0 0 0 0 2,038 Staff Subsistence 1,480 1,190 1,130 8,193 Seminars & Courses 4,670 4,750 4,520 Grants and Subscriptions 1,470 6,230 1,680 Miscellaneous 1,470 6,230 1,680 Miscellaneous 25,990 25,480 Capital Financing Costs 0 0 0 Income 0 0 0	0.000		0.400	F 000	0.000
444 Purchase of Equipment & Software 0 0 0 0 Development of Orchard 0 0 0 0 Repairs & Maintenance 0 0 0 0 Rental & Operational Leases 0 0 0 0 Stationery 0 0 0 0 Insurance 0 0 0 Expenses 2 2,038 Staff Subsistence 1,480 1,190 1,130 8,193 Seminars & Courses 4,670 4,750 4,520 Grants and Subscriptions 3 1,470 6,230 1,680 Miscellaneous 1,470 6,230 1,680 Miscellaneous 25,979 25,480 Capital Financing Costs 0 0 0 Capital Financing Costs 0 0 0 Income 0 0 0 0 Income (5,350) (5,540) 0 0 Reduction to meet Savings Target </td <td>,</td> <td></td> <td>•</td> <td>,</td> <td>,</td>	,		•	,	,
0 Development of Orchard 0 0 0 0 Repairs & Maintenance 0 0 0 0 Rental & Operational Leases 0 0 0 0 Stationery 0 0 0 0 Insurance 0 0 0 Expenses 2,038 Staff Subsistence 1,480 1,190 1,130 8,193 Seminars & Courses 4,670 4,750 4,520 Grants and Subscriptions Grants and Subscription to Professional Bodies 1,470 6,230 1,680 Miscellaneous 25,979 Other 26,950 25,090 25,480 Capital Financing Costs 0 0 0 0 O Capital Charges 0 0 0 Income 0 0 0 0 (7,843) Other (5,350) (5,540) 0 0 Reduction to meet Savings Target (467,000) 0 0					
0 Repairs & Maintenance 0 0 0 0 Rental & Operational Leases 0 0 0 0 Stationery 0 0 0 0 Insurance 0 0 0 Expenses 2,038 Staff Subsistence 1,480 1,190 1,130 8,193 Seminars & Courses 4,670 4,750 4,520 Grants and Subscriptions 3 1,470 6,230 1,680 Miscellaneous 3 26,950 25,090 25,480 25,979 Other 26,950 25,090 25,480 Capital Financing Costs 0 0 0 Income 0 0 0 Income (5,350) (5,540) 0 0 Reduction to meet Savings Target (467,000) 0 0					
0 Rental & Operational Leases 0 0 0 0 Stationery 0 0 0 0 Insurance 0 0 0 Expenses 2,038 Staff Subsistence 1,480 1,190 1,130 8,193 Seminars & Courses 4,670 4,750 4,520 Grants and Subscriptions 1,470 6,230 1,680 Miscellaneous 1,470 6,230 1,680 Miscellaneous 25,979 Other 26,950 25,090 25,480 Capital Financing Costs 0 0 0 0 Income 0 0 0 0 0 Deferred Government Grants 0 0 0 0 Reduction to meet Savings Target (467,000) 0 0				-	
0 Stationery 0 0 0 0 Insurance 0 0 0 Expenses 2,038 Staff Subsistence 1,480 1,190 1,130 8,193 Seminars & Courses 4,670 4,750 4,520 Grants and Subscriptions Grants and Subscription to Professional Bodies 1,470 6,230 1,680 Miscellaneous 25,979 Other 26,950 25,090 25,480 Capital Financing Costs 0 Capital Charges 0 0 0 Income 0 Deferred Government Grants 0 0 0 0 Deferred Government Grants 0 0 0 0 Reduction to meet Savings Target (467,000) 0 0		•			
0 Insurance 0 0 0 Expenses 2,038 Staff Subsistence 1,480 1,190 1,130 8,193 Seminars & Courses 4,670 4,750 4,520 Grants and Subscriptions Grants and Subscriptions 1,470 6,230 1,680 Miscellaneous 25,979 Other 26,950 25,090 25,480 Capital Financing Costs 0 0 0 0 Income 0 0 0 0 0 Deferred Government Grants 0 0 0 0 Reduction to meet Savings Target (467,000) 0 0	-	•	•	-	
Expenses 1,480 1,190 1,130 8,193 Seminars & Courses 4,670 4,750 4,520 Grants and Subscriptions Subscription to Professional Bodies 1,470 6,230 1,680 Miscellaneous 25,979 Other 26,950 25,090 25,480 Capital Charges 0 0 0 0 Income 0 Deferred Government Grants 0 0 0 0 0 0 0 0 0		•			
2,038 Staff Subsistence 1,480 1,190 1,130 8,193 Seminars & Courses 4,670 4,750 4,520 Grants and Subscriptions 6,576 Subscription to Professional Bodies 1,470 6,230 1,680 Miscellaneous 25,979 Other 26,950 25,090 25,480 Capital Financing Costs Capital Charges 0 0 0 0 Income 0 Deferred Government Grants 0 0 0 0 (7,843) Other (5,350) (5,540) 0 0 Reduction to meet Savings Target (467,000) 0 0	0	Insurance	0	0	0
8,193 Seminars & Courses Grants and Subscriptions 4,670 4,750 4,520 6,576 Subscription to Professional Bodies Miscellaneous 1,470 6,230 1,680 25,979 Other Capital Financing Costs 25,990 25,480 0 Capital Charges 0 0 0 Income 0 0 0 0 0 Deferred Government Grants 0 0 0 0 (7,843) Other (5,350) (5,540) 0 0 Reduction to meet Savings Target (467,000) 0 0		Expenses			
Grants and Subscriptions 6,576 Subscription to Professional Bodies Miscellaneous 1,470 6,230 1,680 25,979 Other Capital Financing Costs 25,990 25,480 0 Capital Charges 0 0 0 Income 0 0 0 0 (7,843) Other (5,350) (5,540) 0 0 Reduction to meet Savings Target (467,000) 0 0	2,038	Staff Subsistence	1,480	1,190	1,130
6,576 Subscription to Professional Bodies Miscellaneous 1,470 6,230 1,680 25,979 Other Capital Financing Costs 26,950 25,090 25,480 0 Capital Financing Costs 0 0 0 Income 0 0 0 0 0 Deferred Government Grants 0 0 0 0 (7,843) Other (5,350) (5,540) 0 0 Reduction to meet Savings Target (467,000) 0 0	8,193	Seminars & Courses	4,670	4,750	4,520
Miscellaneous 25,979 Other 26,950 25,090 25,480 Capital Financing Costs 0 Capital Charges 0 0 0 0 Income 0 Deferred Government Grants 0 0 0 (7,843) Other (5,350) (5,540) 0 0 Reduction to meet Savings Target (467,000) 0 0		Grants and Subscriptions			
25,979 Other Capital Financing Costs 26,950 25,090 25,480 0 Capital Financing Costs 0 0 0 0 Income 0 0 0 0 Deferred Government Grants 0 0 0 0 (7,843) Other (5,350) (5,540) 0 0 Reduction to meet Savings Target (467,000) 0 0	6,576	Subscription to Professional Bodies	1,470	6,230	1,680
Capital Financing Costs Capital Financing Costs Capital Charges Deferred Government Grants Capital Financing Costs		Miscellaneous			
0 Capital Charges 0 0 0 Income 0 0 0 0 0 Deferred Government Grants 0 0 0 (7,843) Other (5,350) (5,540) 0 0 Reduction to meet Savings Target (467,000) 0 0	25,979	Other	26,950	25,090	25,480
0 Capital Charges 0 0 0 Income 0 0 0 0 0 Deferred Government Grants 0 0 0 (7,843) Other (5,350) (5,540) 0 0 Reduction to meet Savings Target (467,000) 0 0	•	Capital Financing Costs	•		•
Income 0 Deferred Government Grants 0 0 0 0 0 0 0 0 0	0		0	0	0
0 (7,843) Deferred Government Grants 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0					
(7,843) Other (5,350) (5,540) 0 0 Reduction to meet Savings Target (467,000) 0 0	0	Deferred Government Grants	0	0	0
0 Reduction to meet Savings Target (467,000) 0 0					
	· · · · · · · · · · · · · · · · · · ·		()===/	(, -)	
1,824,407 DIRECT EXPENDITURE SUMMARY 1,470,400 1,516,800 1,530,210	0	Reduction to meet Savings Target	(467,000)	0	0
1,824,407 DIRECT EXPENDITURE SUMMARY 1,470,400 1,516,800 1,530,210		, , , , , , , , , , , , , , , , , , ,	· ,		
	1,824,407	DIRECT EXPENDITURE SUMMARY	1,470,400	1,516,800	1,530,210

Actual 2009/2010 £		Estimate 2010/2011 £	Revised 2010/2011 £	Estimate 2011/2012 £
L	PORTFOLIO STAFFING COSTS	L	L	L
	POLICY AND PERFORMANCE (including ICT)			
	EXPENDITURE			
	Employees			
1,168,823	Salaries	1,283,630	1,156,770	1,225,130
8,842	Appointment of New Staff	4,750	0	4,750
1,937	Agency Staff	1,820	0	0
18,280	Training	13,010	0	0
70	Other	120	2,120	2,120
	Premises Related Expenses			
0	Garage Rents	0	0	0
1,365	Repairs & Maintenance	2,050	1,500	2,050
16	Other	0	0	0
	Transport Related Expenses			
7,205	Car Allowances	7,860	7,220	7,380
	Supplies and Services			
145	Equipment, Furniture and Materials	2,240	3,520	2,270
505	Clothing and Laundry	650	650	670
	Printing, Stationery and General			
2,587	Office Expenses	3,270	1,670	3,350
260	Books and Manuals	400	500	400
65,221	Professional and Consultancy	38,440	54,000	42,750
275	Other	1,000	1,000	1,030
	Communications and Computing			
381	Postage	390	550	550
51,690	Telephones	47,260	45,300	46,400
53,484	Purchase of Equipment & Software	52,600	56,170	44,590
17,690	Development of Orchard	18,090	18,090	18,790
254,790	Repair and Maintenance	294,730	306,000	309,500
0	Rental and Operational Leases	0	0	0
0	Materials	0	0	0
0	Stationery	0	0	0
4,847	Insurance	4,940	4,890	5,100
	Expenses			
1,567	Staff Subsistence	760	760	760
4,134	Seminars and Courses	4,840	25,630	17,960
- 07-	Grants and Subscriptions	4.000	4.000	4.040
5,275	Subscription to Professional Bodies	1,860	4,600	1,910
•	Miscellaneous	•	•	•
0	Other	0	0	0
222 247	Capital Financing Costs	224 722	007.000	404.000
288,917	Capital Charges	361,730	207,900	161,890
074 000	Agency and Contracted Services	700.070	0.40 500	202 202
671,096	External Contractors	700,670	646,500	639,000
(F. 000)	Income	(20, 222)	0	•
(5,822)	Deferred Government Grants	(38,330)	0	0
(34)	Other	0	0	0
0	Reduction to meet Savings Target	(73,000)	0	0
	DIRECT EXPENDITURE SUMMARY	, ,	2 545 240	2 520 250
2,623,546	DIVECT EVLENDITOKE SOMMAKI	2,735,780	2,545,340	2,538,350

Actual 2009/2010		Estimate 2010/2011	Revised 2010/2011 £	Estimate 2011/2012
£	PORTFOLIO STAFFING COSTS	£	L	£
	NORTHSTOWE			
	EXPENDITURE			
	Employees			
91,441	Salaries	94,430	85,250	89,200
0	Appointment of New Staff	0	5,230	0
0	Agency Staff	0	0	0
0	Training	0	0	0
0	Other	0	0	0
0	Premises Related Expenses	0	0	0
0 0	Garage Rents	0	0	0
0	Repairs & Maintenance Other	0	0	0
U		U	0	U
70	Transport Related Expenses	220	450	450
72	Car Allowances	230	450	450
0	Supplies and Services Equipment, Furniture and Materials	210	310	210
0	Clothing and Laundry	0	0	0
U	Printing, Stationery and General	U	U	U
0	Office Expenses	60	60	60
525	Books and Manuals	510	510	510
0	Professional and Consultancy	0	0	0
0	Other	0	0	0
O	Communications and Computing	0	U	O
665	Postage	650	500	380
81	Telephones	80	220	120
0	Purchase of Equipment & Software	0	0	0
0	Development of Orchard	0	0	0
0	Repair and Maintenance	0	0	0
0	Rental and Operational Leases	0	0	0
0	Materials	0	0	0
0	Stationery	0	0	0
0	Insurance	0	0	0
	Expenses			
55	Staff Subsistence	0	150	150
1,520	Seminars and Courses	1,900	1,650	1,900
	Grants and Subscriptions			
210	Subscription to Professional Bodies	160	160	0
	Miscellaneous			
143	Other	150	150	150
	Capital Financing Costs			
0	Capital Charges	0	0	0
	Agency and Contracted Services			
0	External Contractors	0	0	0
	Income			
0	Deferred Government Grants	0	0	0
0	Other	0	0	0
0	Reduction to meet Savings Target	0	0	0
94,712	DIRECT EXPENDITURE SUMMARY	98,380	94,640	93,130

Actual 2009/2010 £		Estimate 2010/2011 £	Revised 2010/2011 £	Estimate 2011/2012 £
L	PORTFOLIO STAFFING COSTS	L	L	L
	LEADER			
	EXPENDITURE			
	Employees			
175,970	Salaries	206,280	199,150	190,110
0	Appointment of New Staff	0	0	0
12,440	Agency Staff	0	0	0
0	Training	0	0	0
289	Other	0	150	0
	Premises			
0	Rent	0	0	0
0	Repairs & Maintenance	0	0	0
0	Other	0	0	0
	Transport Related Expenses			
5,531	Car Allowances	2,980	7,120	2,780
	Supplies and Services			
0	Equipment, Furniture and Materials	100	100	100
0	Clothing and Laundry	0	0	0
	Printing, Stationery and General			
63	Office Expenses	220	220	220
0	Books and Manuals	20	20	20
0	Professional and Consultancy	0	0	0
	Communications and Computing			
319	Postage	310	650	650
187	Telephones	100	100	100
0	Purchase of Equipment & Software	0	0	0
0	Development of Orchard System	0	0	0
0	Repair and Maintenance	0	0	0
0	Rental and Operational Leases	0	0	0
0	Stationery	0	0	0
0	Insurance	0	0	0
	Expenses			
49	Staff Subsistence	160	110	160
625	Seminars and Courses	720	620	720
	Grants and Subscriptions			
0	Subscription to Professional Bodies	0	370	0
	Miscellaneous			
0	Other	0	0	0
	Agency and Contracted Services			
0	External Contractors	0	0	0
	Capital Financing Costs			
0	Capital Charges	0	0	0
	Income			
0	Deferred Government Grants	0	0	0
0	Other	0	0	0
0	Reduction to meet Savings Target	0	0	0
195,473	DIRECT EXPENDITURE SUMMARY	210,890	208,610	194,860
· · · · · · · · · · · · · · · · · · ·				

Actual 2009/2010		Estimate 2010/2011	Revised 2010/2011	Estimate 2011/2012
£	WATERBEACH DEPOT	£	£	£
	EXPENDITURE			
	Premises Related Expenses			
0	Depot Relocation	67,000	0	67,000
1,644	Repair and Maintenance	3,100	3,100	3,100
15,156	Rates	14,380	14,350	14,710
16,650	Water and Sewerage Services	18,150	16,600	17,010
35,001	Rent	35,000	35,000	35,000
1,754	Fire protection/security	2,320	1,800	1,850
9,894	Cleaning and Domestic Supplies	10,410	12,150 5,470	12,440
5,096 557	Catering Provisions Premises Insurance	5,470 890	640	5,610 680
392	Engineering Insurance	0	430	460
002	Supplies and Services	· ·	400	400
40	Equipment	1,870	0	1,870
15,479	Communications and IT	24,680	20,860	21,380
875	Miscellaneous insurance	980	420	430
143	Miscellaneous other	630	0	630
	Central, Departmental and Support Services			
701	Corporate Services	640	710	720
10,739	Health and Environmental Services	15,780	16,230	16,520
0	Capital Charges	0	0	0
114,121	NET EXPENDITURE to be recharged	201,300	127,760	199,410
	CAMBOURNE OFFICE			
	EXPENDITURE			
	Premises Related Expenses			
59,470	Repair and Maintenance	48,530	108,530	111,250
3,415	Grounds Maintenance	5,750	3,390	3,500
78,922	Energy Costs	93,300	77,230	68,500
246 220	Rent & Rates	207 660	270 900	267 220
316,220 7,473	Business Rates Car Park Lease	297,660 0	270,800 0	367,220 0
19,202	Business Park service charge	20,200	19,270	20,200
3,470	Water Services	5,130	4,090	4,800
1,907	Fixtures and Fittings	1,190	1,190	1,000
5,343	Purchase of Security Systems	7,510	8,600	10,000
71,828	Cleaning and Domestic Supplies	75,680	67,500	68,000
10,168	Premises Insurance	11,450	11,490	12,140
777	Engineering Insurance	0	820	870
	Supplies and Services			
5,782	Equipment, Furniture & Fittings	5,720	8,850	6,350
	Communications and Computing			
46,071	Telephones	52,000	35,230	38,450
0	New Equipment	1,000	0	0
12,798	Maintenance	12,300	12,320	12,650
2,948 9,684	Miscellaneous Expenses	3,050 9,880	0 6 5 40	6.740
9,004	Miscellaneous Insurance Central, Departmental and Support Services	9,000	6,540	6,740
11,429	Corporate Services	11,360	12,670	13,280
1,689	Health and Environmental Services	870	470	810
0	Planning	0	1,680	0
0	New Communities	0	3,160	3,190
167,430	Affordable Homes	153,000	152,090	138,270
,	Capital Financing Costs	,	,	,
162,583	Capital Charges	157,900	165,500	165,500
998,609	TOTAL EXPENDITURE	973,480	971,420	1,052,720
	INCOME			
(175)	Other Recoverable Costs	0	0	0
998,434	NET EXPENDITURE to be recharged	973,480	971,420	1,052,720

Actual 2009/2010 £		Estimate 2010/2011 £	Revised 2010/2011 £	Estimate 2011/2012 £
~	CENTRAL EXPENSES	2	2	~
	EXPENDITURE			
	Employees			
19,915	Personal Training Scheme/Investors in People	32,130	32,130	86,970
8,923	ICT Training	9,120	9,120	9,120
9,948	Employee Assistance Programme	16,280	16,280	16,280
18,984	Management Development	22,000	22,000	22,000
0	Bright Ideas Scheme	500	500	500
0	Equality Issues (moved to Community Services)	0	0	0
585	Compensation for Loss of Office	580	580	580
11,600	East of England Local Government Association	11,900	8,700	8,920
0	Employers Organisation/IDEA	0	0	0
115,598	Employee Related Insurance	114,940	109,170	110,160
E 072	Supplies and Services	0	6.000	0
5,973 14,581	Security Services Health and Safety at Work Legislation	0 21,650	6,080 21,330	0 21,650
356	Other	3,350	3,350	3,350
330	Central, Departmental and Support Services	3,330	3,330	3,330
0	Chief Officers	0	0	0
28,491	Corporate Services	22,520	19,860	18,310
0	Community & Customer Services	0	2,160	2,270
0	Planning	0	0	0
0	New Communities	0	0	0
45,990	Health and Environmental Services	50,070	49,110	52,510
280,944	TOTAL EXPENDITURE	305,040	300,370	352,620
0	Other Recoverable Income	0	0	,- ,-
(453)	Interest - Car Loans	(320)	(320)	(170)
280,491	NET EXPENDITURE to be recharged	304,720	300,050	352,450
	to Departments			
	CENTRAL SUPPORT SERVICES			
	EXPENDITURE			
	Employees			
25,163	Catering Staff	26,850	26,850	27,550
	Supplies and Services			
45,698	Equipment and Materials	45,910	45,910	45,910
50	Clothing, Uniforms and Laundry	0	0	0
28,466	Printing, Stationery & General Office Expenses	29,500	29,500	29,500
	Communications and Computing			
4,839	Postage	7,150	7,150	7,150
0.000	Miscellaneous	0.000	200	4.000
2,960	Insurance	3,030	990	1,020
2 067	Central, Departmental and Support Services	4 200	4.140	2.260
3,867	Chief Officers	4,300	4,140	2,260
108,490 72,524	Community and Customer Services Corporate Services	112,000 85,500	104,350 92,890	107,660 93,330
12,864	Planning	6,050	13,930	10,810
36,526	Affordable Homes	35,050	38,500	53,220
11,194	Health and Environmental Services	11,510	11,410	12,540
0	Income	(1,130)	(1,130)	(1,130)
250.044	NET EVDENDITUDE to be as-t	205 700	274 400	200.000
352,641	NET EXPENDITURE to be recharged to Departments	365,720	374,490	389,820

Actual 2009/2010 £	SUMMARY OF RECHARGES TO SERVICES	Estimate 2010/2011 £	Revised 2010/2011 £	Estimate 2011/2012 £	
	Portfolios - General Fund				
4,360,977	Finance and Staffing	4,571,370	4,391,220	4,225,780	
2,336,986	Environmental Services	2,389,610	2,265,050	2,509,840	
1,543,055	Housing - General Fund	1,425,810	1,435,710	1,433,840	
3,501,200	Planning	3,239,520	3,294,740	3,044,640	
2,264,886	New Communities	1,923,680	1,988,170	2,058,080	
233,777	Policy and Performance	253,950	279,770	292,450	
148,845	Northstowe	151,290	158,640	155,810	
312,149	Leader	317,110	313,640	297,840	
14,701,875	Total Recharges to Portfolios (General Fund)	14,272,340	14,126,940	14,018,280	
3,051,015	Housing Revenue Account/Housing Futures	3,042,260	3,061,140	2,959,950	
249,897	Capital	105,170	119,550	84,780	
18,002,787	Total Recharges to Services	17,419,770	17,307,630	17,063,010	
	UNALLOCATED COSTS (rechargeable costs not allocated to services at the	nis stage)			
0 0 0	Unspecified unallocated costs Reduction for vacancies Other unallocated reductions/expenditure	(250,000) 0 (250,000)	0 0 0	(250,000) 0 (250,000)	
0 0	Analysis of Unallocated costs General Fund Housing Revenue Account/Capital	(200,000) (50,000) (250,000)	0 0 0	(200,000) (50,000) (250,000)	
	TOTAL NET RECHARGEABLE COSTS				
18,002,787 0	Total Recharges to Services Unallocated costs	17,419,770 (250,000)	17,307,630 0	17,063,010 (250,000)	
18,002,787	Total Net Rechargeable Costs	17,169,770	17,307,630	16,813,010	

Actual	DETAILED RECHARGES TO SERVICES	Estimate	Revised	Estimate
2009/2010	Finance and Staffing Doublelia	2010/2011	2010/2011	2011/2012
£	Finance and Staffing Portfolio	£	£	£
1,238,743	Council Tax and Housing Benefit Corporate Management	1,210,640	1,130,760	1,138,660
886,090 232,445	, ,	1,003,140	983,060	875,920 238,080
232,445 31,236	Land Charges Treasury Management	273,500 29,970	243,900 35,470	35,910
225,361	Cost of NNDR Collection	263,540	233,330	236,700
840,065	Cost of Council Tax Collection	873,950	818,820	790,500
63,787	Elections	66,490	67,650	60,880
86,308	Register of Electors	94,890	102,430	88,990
756,942	Democratic Representation (inc.Admin.Buildings)	755,250	775,800	760,140
700,012	Environmental Services Portfolio	700,200	770,000	700,110
64,818	Awarded Water Courses	66,320	63,030	68,110
472,094	Environmental Health General	447,600	420,020	453,560
2,523	Footway Lighting	2,580	2,800	2,690
210,545	Food Safety	218,720	220,380	223,810
91,700	Pest Control	99,770	87,710	100,100
289,168	Waste Management, Street Cleansing, etc	300,470	293,310	314,640
279,061	Refuse Collection Service	304,750	286,630	385,940
168,180	Street Cleansing Service	181,020	160,730	190,480
302,471	Environmental Protection	309,340	306,330	312,910
45,398	Emergency Planning	34,550	30,310	37,370
32,262	Action on Dogs	33,360	21,970	26,450
153,169	Licences Act 2003 and Gambling Act 2005	157,290	145,750	153,390
99,328	Taxi Licensing	104,130	100,640	104,590
64,810	Miscellaneous Environmental Health Services	67,230	64,030	67,720
61,459	Illegal Encampments	62,480	61,410	68,080
	Housing Portfolio			
	Housing General Fund			
140,490	Housing Associations	72,240	69,820	65,910
185,997	Homelessness	182,700	178,980	187,890
216,697	Housing Advisory Service	175,890	217,740	194,850
145,605	General Fund Housing Strategy (inc.Needs Survey)	138,410	86,690	105,970
141,094	Floating Support	143,950	138,990	137,070
162,859	Choice Based Letting	160,420	177,990	182,040
116,856	Equality and Diversity	90,660	90,040	95,020
67,620	Travellers Caravan Sites	69,090	80,390	87,570
45,663	Improvement Grants	45,420	52,390	54,250
212,030	Home Improvement Agency	223,380	213,670	216,060
108,144	Other General Fund Housing Services	123,650	129,010	107,210
809,910	Housing Revenue Account/Housing Futures Repairs and Maintenance	947,590	864,500	751,080
1,175,956	Administrative Expenses	1,158,070	1,260,960	1,269,620
512,936	Specialised Support Services	533,010	531,680	550,000
411,297	Direct Labour Organisation	403,590	404,000	389,250
140,916	Housing Futures (partly General Fund)	0	0	0
140,010	Planning Services Portfolio	O .	Ü	o o
2,581,742	Development Control	2,342,530	2,348,860	2,192,480
511,925	Building Control Service	533,490	522,720	460,480
41,202	Economic Development	34,990	48,160	56,820
27,861	Concessionary Fares	28,830	24,100	0
190,787	Conservation	166,550	198,600	188,520
133,362	Travellers Issues (All Sites)	120,650	135,960	132,860
14,321	Other Planning Portfolio Services	12,480	16,340	13,480
	New Communities Portfolio			
148,188	Community Development	93,800	74,880	77,590
64,807	Sports Development	41,280	62,240	65,250
65,342	Arts	41,670	49,740	54,390
95,484	Sustainability	87,810	77,930	75,810
1,346,170	Growth Agenda/New Communities	1,176,730	1,178,180	1,239,580
544,895	Planning Policy	482,390	545,200	545,460
	Policy and Performance			
183,300	Policy & Performance	203,260	214,910	223,550
50,477	Street Naming and Numbering	50,690	64,860	68,900
	Northstowe Portfolio			
148,845	Communications	151,290	158,640	155,810
	Leader's Portfolio			
162,009	Community Safety (inc. Crime and Disorder P'ship)	162,610	154,080	145,490
13,348	Voluntary Sector Grants	13,140	20,860	21,740
136,792	Community Strategy	141,360	138,700	130,610
249,897	Capital	105,170	119,550	84,780
18,002,787	TOTAL RECHARGES TO SERVICES	17,419,770	17,307,630	17,063,010

Cost Centre Managers for Portfolio Staffing Costs and Central Accounts

		<u>Manager</u>
Finan	ce and Staffing Portfolio Staffing Costs	
	Chief Officers and Housing Futures	
T10	Chief Executive and PA	J Hunter
T26	Executive Director (Corporate Services)	A Colyer
T30	Executive Director (Operational Services)	S Hampson
100	Community and Customer Services	Criampoon
T06	Community and Customer Services Corporate Manager	P Howes
T93	Electoral Registration	P Howes
100	Corporate Services	1 110WC3
T04	Democratic Services	F McMillan
T11	Accountancy	R A Burns
T12	Human Resources and Payroll	S Gardner-Craig
T13	Cashiers and Debtors	P Bird
T14	Internal Audit	
T15	Council Tax and Non Domestic Rates	A Colyer P Bird
T17	Benefits	D Graham
T19	Finance Project Team	J Garnham
T20	·	
	Printing	S Rayment F McMillan
T91 T92	Legal Land Charges	F McMillan
192	Affordable Homes	Fivicivillian
T24		G Middleton
T31	Facilities Management	G Middleton
Envir	onmental Services Portfolio Staffing Costs	
LIIVII	onnental oct vices i ortiono otalling oosts	
	Health and Environmental Services	
T03	Environmental Health	P Quigley
100	Environmental Floata	r Guigicy
Housi	ng Portfolio Staffing Costs	
	Chief Officers and Housing Futures	
T41	Housing Futures	n/a
	Corporate Services	.,,
T16	Rent Collecting and Accounting (HRA)	P Bird
	Affordable Homes	. 5.14
	General Fund	
T32	Regional Homelink Service	S Carter/H Wood
T34	Affordable Housing	S Newstead
T36	Management of Travellers Sites	A Goddard
T43	· · · · · · · · · · · · · · · · · · ·	
T43	Housing Strategic Services	S Newstead S Carter/H Wood
	Housing Aid/Homelessness	
T49	Home Improvement Agency	M.Nudds
T40	HRA	T O = = table
T42	Sheltered Housing	T Cassidy
T51	DLO	A Clarke
T52	Housing Management Services	A Goddard
T53	Affordable Homes Corporate Manager	S Hills
T54	Property Services	A Goddard

Cost Centre

Diamo	sing Paulalia Staffing Coats	<u>Cost Centre</u> <u>Manager</u>
Planr	ning Portfolio Staffing Costs	
	Planning Services	
T70	Planning	G Jones
T72	Development Control	N Blazeby
T76	Conservation	D Bevan
T77	Administration/Registration	C Morton
T78	Land Charges (Planning)	G Jones
T79	Building Control	A Beyer
New (Communities Portfolio Staffing Costs	
	Chief Officers and Housing Futures	
T80	Joint Planning Director (Growth Areas)	P Studdert
	New Communities	
T57	Community Infrastructure Services	R Hales
T58	New Communities Corporate Manager	J Mills
T81	Major Developments	J Green
T82	Joint Urban Design	I Howes
T97	Corporate Growth Areas	R Hales
	Planning Services	
T73	Planning Policy	K Miles
Polic	y and Performance Portfolio Staffing Costs	
	Corporate Services	
T25	Information and Communications Technology	S Rayment
T75	Street Naming and Numbering	S Rayment
	Community and Customer Services	
T07	Cambourne Reception	R May
T24	Contact Centre	R May
T96	Policy and Performance	R May
North	nstowe Portfolio Staffing Costs	
	Community and Customer Services	
T94	Communications	E Lowther
Lead	er's Portfolio Staffing Costs	
	Community and Customer Services	
T39	Partnerships/Community Safety	G Barron
T55	Partnership Officers	G Barron
<u>Centr</u>	ral Accounts (Finance and Staffing Portfolio)	
	Cambourne Offices	G Middleton
	Waterbeach Offices	S Harwood-Clark
	Central Expenses	
	Training, Employee Assistance and Bright Ideas	S Gardner-Craig
	Health and Safety	L Green
	Security Services	P Bird
	Remainder	R A Burns
	Central Support Services	
	Printing, Stationery, etc	S Rayment
	Photocopiers	S Rayment
	Catering	G Middleton
	Insurance	R A Burns
	Postages	P Bird

REVISED ESTIMATE 2010/2011 - COST CENTRE SUMMARY

		Chief Officers & Housing Services	Community & Customer Services	Corporate Services	New Communities	Planning Services	Affordable Homes	Health & Environmental Services	SUB TOTAL	S.Cambs Hall to Dem Rep	Other Unallocated Reductions	TOTAL
	EXPENDITURE	£	£	£	£	£	£	£	£	£	£	£
	Directly incurred by Departments	711,450	1,460,080	5,203,130	1,121,420	2,696,030	2,906,170	1,958,990	16,057,270	0	0	16,057,270
	Overheads as set out on pages B11 to B12											
	Waterbeach Depot	0	0	0	0	0	29,380	98,380	127,760	0	0	127,760
	Cambourne Offices	21,800	52,550	296,090	52,550	170,470	156,380	96,130	845,970	125,450	0	971,420
	Central Expenses	5,730	17,260	97,510	19,570	57,410	62,740	39,830	300,050	0	0	300,050
	Central Support	7,510	22,630	127,830	25,660	75,260	73,400	42,200	374,490	0	0	374,490
	Intercharging between Departments											
	for the activities specified below	(13,490)	(104,470)	(1,311,130)	141,130	411,300	552,030	324,630	0	0	0	0
	TOTAL EXPENDITURE	733,000	1,448,050	4,413,430	1,360,330	3,410,470	3,780,100	2,560,160	17,705,540	125,450	0	17,830,990
_	INCOME											
817	Recharges to:											
	Waterbeach Depot	0	0	(710)	0	0	0	(16,230)	(16,940)	0	0	(16,940)
	Cambourne Offices	0	0	(12,670)	(3,160)	(1,680)	(152,090)	(470)	(170,070)	0	0	(170,070)
	Central Expenses	0	(2,160)	(19,860)	0	0	0	(49,110)	(71,130)	0	0	(71,130)
	Central Support	(4,140)	(104,350)	(92,890)	0	(13,930)	(38,500)	(11,410)	(265,220)	0	0	(265,220)
	TOTAL INCOME	(4,140)	(106,510)	(126,130)	(3,160)	(15,610)	(190,590)	(77,220)	(523,360)	0	0	(523,360)
	UNALLOCATED COSTS: General Fund	0	0	0	0	0	0	0	0	0	0	0
	HRA/Capital	0	0	0	0	0	0	0	0	0	0	0
	NET RECHARGES TO SERVICES	728,860	1,341,540	4,287,300	1,357,170	3,394,860	3,589,510	2,482,940	17,182,180	125,450	0	17,307,630
		·	<u> </u>	·	· · · · · · · · · · · · · · · · · · ·		·	· · · · · · · · · · · · · · · · · · ·				·

^{*}Central services intercharged between corporate areas are salaries and travelling administration, cash receipting, debtors, creditors, insurance, human resouces, information and communication technology and general accounting services.

B18

ORIGINAL ESTIMATE 2011/2012 - COST CENTRE SUMMARY

OKIGINAL ESTIMATE 2017/2012 - COST GENTRE SOMMAKT												
		Chief Officers & Housing	Community & Customer	Corporate Services	New Communities	Planning Services	Affordable Homes	Health & Environmental	SUB TOTAL	S.Cambs Hall to Dem Rep	Other Unallocated Reductions	TOTAL
	EXPENDITURE	Services £	Services £	£	£	£	£	Services £	£	£	£	£
	Directly incurred by Departments	520,270	1,453,390	5,056,600	1,127,220	2,565,720	2,767,090	2,104,020	15,594,310	0	(250,000)	15,344,310
	Overheads as set out on pages B11 to B12											
	Waterbeach Depot	0	0	0	0	0	21,930	177.480	199.410	0	0	199.410
	Cambourne Offices	21,270	55,000	320.130	60,640	164.970	189,000	105,760	916,770	135,950	0	1,052,720
	Central Expenses	5,680	19,690	115,140	23,010	64.780	75,400	48,750	352,450	0	0	352,450
	Central Support	6,600	22,890	133,850	26,750	75,300	78,320	46,110	389,820	0	0	389,820
	Intercharging between Departments											
	for the activities specified below	(19,210)	(111,240)	(1,271,210)	137,870	382,040	554,790	326,960	0	0	0	0
	TOTAL EXPENDITURE	534,610	1,439,730	4,354,510	1,375,490	3,252,810	3,686,530	2,809,080	17,452,760	135,950	(250,000)	17,338,710
_	INCOME											
<u>ω</u> 8	Recharges to:											
	Waterbeach Depot	0	0	(720)	0	0	0	(16,520)	(17,240)	0	0	(17,240)
	Cambourne Offices	0	0	(13,280)	(3,190)	0	(138,270)	(810)	(155,550)	0	0	(155,550)
	Central Expenses	0	(2,270)	(18,310)	0	0	0	(52,510)	(73,090)	0	0	(73,090)
	Central Support	(2,260)	(107,660)	(93,330)	0	(10,810)	(53,220)	(12,540)	(279,820)	0	0	(279,820)
	TOTAL INCOME	(2,260)	(109,930)	(125,640)	(3,190)	(10,810)	(191,490)	(82,380)	(525,700)	0	0	(525,700)
	UNALLOCATED COSTS: General Fund	0	0	0	0	0	0	0	0	0	200,000	200,000
	HRA/Capital	0	0	0	0	0	0	0	0	0	50,000	50,000
	NET RECHARGES TO SERVICES	532,350	1,329,800	4,228,870	1,372,300	3,242,000	3,495,040	2,726,700	16,927,060	135,950	0	17,063,010

^{*}Central services intercharged between corporate areas are salaries and travelling administration, cash receipting, debtors, creditors, insurance, human resouces, information and communication technology and general accounting services.